



Líl'wat Nation

BUDGET REPORT
2022/23



The page features a decorative background with green moss and a portrait of Dean Nelson. The moss is visible in the top left, bottom left, and bottom right corners. The portrait of Dean Nelson is a square image on the left side of the page, showing a man with grey hair and a mustache, wearing a brown jacket over a blue shirt, smiling against a plain brown background.

Message from Kúkwpi7 Skalúlmecw

On behalf of the Lílwat Nation Chiefs and Council and Administration, I am pleased to present the budget covering the period April 1, 2022 to March 31, 2023.

As a Financial Management Systems-certified Nation, we are committed to financial transparency and best practices. This budget covers the Nation's eight departments:

- Education (Xetólacw Community School)
- Advanced Education, Culture and Language (Tšzil Learning Centre)
- Lands and Resources
- Community Social Services
- Lílwat Health & Healing
- Infrastructure, Housing and Public Works
- Finance and Information Technology
- Governance

As you will see in the charts included in this report, several new Nation-led and external initiatives have resulted in increased revenues. The changes have also increased services and opportunities for our Citizens. This report also looks at key changes reflected in this budget and outlines capital projects that Lílwat Nation and its departments have already started or will undertake in 2022/23.

I look forward to the completion of these projects and the continued positive growth of our Nation.

Kúkwsturnúlhkacw,

Dean Nelson
Skalúlmecw

Kúkwpi7 Skálúlmecw
Political Chief Dean Nelson

The following budget report has been prepared per the Lílwat Nation Finance Policy [LN FIN POLICY 7.1], which states it is Council's policy to establish an annual planning and budgeting process that is integrated with the operational and long-term strategy of the Lílwat Nation as outlined in the *Lílwat Nation Strategic Plan 2016-2023*.



Lilwat Nation

BUDGET 2022/23



Lilwat Nation's budget for 2022/23 has grown by approximately 25% over last year. This report outlines key changes in this budget and describes several capital projects that the Nation is undertaking.

Indigenous Services Canada's 10-Year New Fiscal Relationship Funding, also known as the 10-Year Grant, has made many of these changes and projects possible. This new ISC funding program came into effect last fiscal year and has given Lilwat Nation the ability to better allocate and manage funding to respond to changing circumstances and priorities. The 10-Year Grant has also dramatically reduced administrative time and energy, as reporting is less frequent than with other federal funding and focuses on outcomes.

To be eligible for the 10-Year Grant, a First Nations government must have its financial administration law (FAL) in place and provide clean financial statements for the preceding five years.

A financial administration law is a set of financial and governance practices that assist a First Nations government in making informed financial decisions. Lilwat Nation has had its FAL in place since 2013 and achieved its Financial Management Systems Certification from the First Nations Financial Management Board in 2016.

Lilwat Nation's Condensed 2022/23 Budget Summary

This year's budget is almost \$10 million more the one for 2021/22.

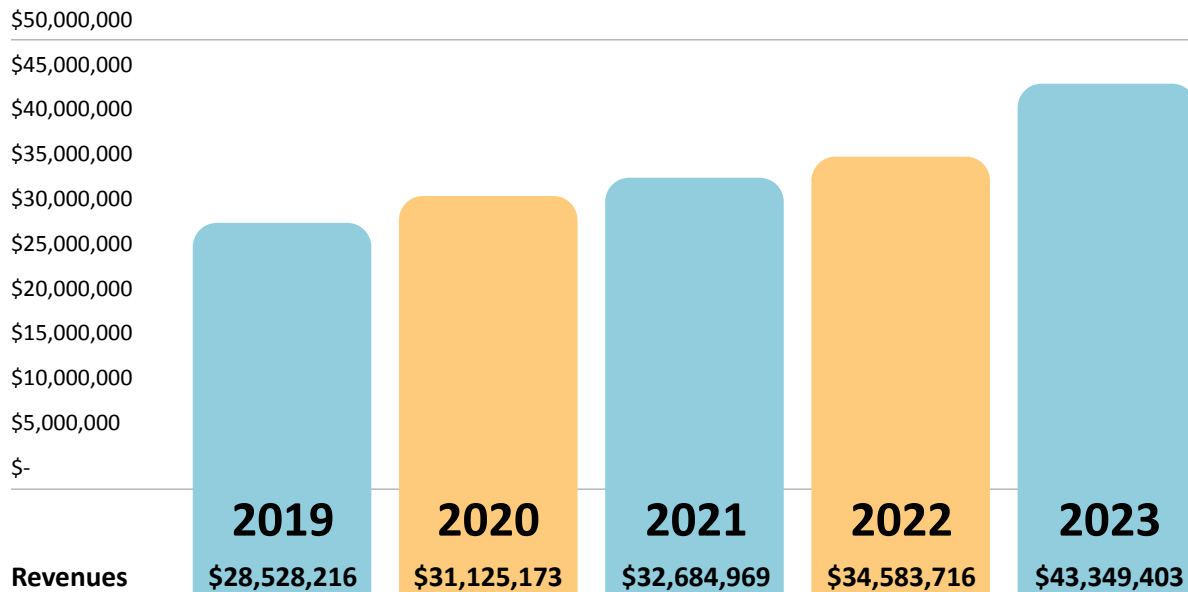
STATEMENT OF FINANCIAL ACTIVITY

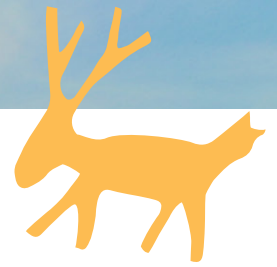
Period ended March 31st, 2023
Condensed Summary - All Programs

Period ended March 31st, 2023	Budget 2023	Budget 2022	Var (\$)	Var (%)	Forecast 2022	Actual 2021
Revenue & Sources of Funds						
Revenue & Sources of Funds	43,349,403	34,583,716	8,765,687	25%	44,088,518	35,185,008
	43,349,403	34,583,716	8,765,687	25%	44,088,518	35,185,008
Expenses						
Direct Program Costs	5,541,809	4,684,427	(857,382)	(15%)	4,866,502	5,059,359
Payroll	16,491,712	13,256,028	(3,235,684)	(20%)	11,992,978	11,920,687
General & Admin	20,365,725	15,624,305	(4,741,419)	(23%)	15,894,433	16,356,805
	42,399,246	33,564,761	(8,834,485)	-21%	32,753,913	33,336,851
Operations surplus (deficit)	950,157	1,018,955	(68,798)	(7%)	11,334,605	1,848,157
Non-Operating Items						
Non-Operating Items	645,000	623,478	(21,522)	(3%)	785,104	2,760,284
	645,000	623,478	(21,522)	(3%)	785,104	2,760,284
Surplus (deficit)	305,157	395,477	(90,320)	(23%)	10,549,501	(912,128)

Lílwat Nation's History of Revenues

The Nation's revenues have consistently grown over the past five years.





Key Changes for the FY2023 Budget

Lílwat Nation's budget for FY2023 contains the following four key changes that will have long-lasting, positive effects on the community.

COMMUNITY WELLNESS INITIATIVE

Lílwat Nation's Community Social Services Department (CSS) has experienced a funding upsurge through ISC's Community Wellness Initiative (CWI) that will increase CSS's capacity to improve social services delivery. This funding results from Canadian Human Rights Tribunal decision that showed a significant discrepancy in funding between Child Welfare services on- and off-reserve.

CWI funding gives First Nations the ability to lead, develop and deliver prevention programs and services that are culturally appropriate, are in keeping with the best interests of the child, and support family wellbeing. Part of Lílwat Nation's funding will be used to establish a building for CSS to better deliver this new programming.

LÍLWAT NATION TRANSITION HOME

Lílwat Nation was selected in 2021 as the site for a new shelter for Indigenous women, children and 2SLGBTQIA+ people escaping family violence. The transition home will provide short-term housing and support services.

The two-storey, wheelchair-accessible building is currently being built on the lot between the Southern Stl'atl'imx Health Society (SSHS) and Stl'Atl'Imx Tribal Police (STP) buildings and will provide seven housing units. The top floor of the facility will comprise of four, three-bedroom family units, while the ground floor will offer three units for single people, as well as administrative and amenity space. Canada Mortgage and Housing Corporation (CHMC) and ISC are funding the \$3.5 million building. ISC will provide operating costs for five years, with additional financial support available in subsequent years.

DAYCARE FUNDING CHANGES

Aboriginal Head Start On-Reserve (AHSOR) is now funding Lílwat Nation's daycare program. This new funding covers 100% of the cost of daycare and ensures that cultural learning with Elders and Knowledge Keepers is entrenched into the curriculum.

NEW FIRE TRUCKS

The Mount Currie Fire Department's two fire trucks will be replaced this year with \$675,000 of ISC funding. The fire trucks currently in use are both over 30 years old and have come to the end of their useful lives.

Capital Projects

Lílwat Nation is undertaking several significant capital projects in FY2023 the Infrastructure Department will oversee.

LÍLWAT NATION TRANSITION HOME

Budget: \$3.5 million

Funding: CMHC and ISC

Completion date: December 31, 2022

The two-storey, wheelchair-accessible transition home will provide seven housing units (4 family units; 3 single units) and support services for Indigenous women, children and 2SLGBTQIA+ people escaping family violence.

WATER AND WASTEWATER SYSTEM INFRASTRUCTURE DESIGN

Budget: \$437,000

Funding: ISC

Completion date: March 31, 2023

Lílwat Nation's water and wastewater system projects will move from the feasibility phase to the design phase by June 30, 2022. System changes and additions are being designed to ensure sufficient water capacity for future needs and a reduction in water loss through leakage.

The new design will incorporate the following upgrades:

- Water monitoring systems
- Emergency backup power for pumps
- A new Rancherie Street station located away from houses and raised to protect from flooding
- The Rancherie Street sewer line extended to connect houses on failed septic field systems
- Xeťólacw reservoir expansion
- Connection of a third well to the Xeťólacw pumping system
- Mount Currie reservoir expansion
- Installation of a new water line along Lake Road

PQÚSNALCW HEALTH CENTRE RENOVATIONS

Budget: \$1,243,860

Funders: Federal Investing in Canada Infrastructure Program (\$1,168,860) with ISC (\$75,000)

Completion date: September 30, 2022

Pqúsnalcw (Eagle's Nest), the former Health & Healing Building, will have its building envelope remediated, increasing energy efficiency and comfort. The kitchen will be expanded and receive upgrades such as a commercial food dehydrator and vacuum sealer, convection ovens, fridges and freezers, to tie-in with the Nation's Agriculture Program and allow for programming such as food preservation workshops.

BIRKENHEAD RIVER DIKE PROJECT

Budget: \$2.4 million

Funding: ISC and the Union of BC Municipalities

Completion date: This is a multi-phase, multi-year project

The Birkenhead River Dike Project is designed to maintain and improve the Nation's transportation, flood, and fire protection infrastructure. The work plan includes repairing/repaving roads, introducing more flood mitigation measures and reducing fire hazards.

HOUSING RENOVATIONS

Budget: \$2.4 million

Funding: ISC (50%), Own Source Revenue (25%) and Financing (25%)

Completion date: March 31, 2023

The 35-year-old Juniper/Istken Lane townhouse development will have its building envelope (roof, windows, vapor barriers) remediated this fiscal year.

XEťÓLACW COMMUNITY SCHOOL EXPANSION

Budget: \$650,000

Funding: Lílwat's Restricted Reserves

Completion date: September 1, 2022

Arts education will get a lift at Xeťólacw Community School this year. Two new exterior buildings, one for music and one for art, will be installed at XCS in time for the beginning of 2022/23 school year.

COMMERCIAL CORE SERVICING

Budget: \$1 million

Funding: Province of BC's Community Economic Recovery Infrastructure Program

Completion date: December 31, 2022

Site servicing for the land located between Lílwat Station and Tszil Learning Centre will be put in place to to expand Lílwat's commercial core. This is the site for the proposed Lílwat Place, which will feature space for local artisans.

MAIN STREET HOUSING REZONING

Budget: \$30,000

Funding: BC Housing

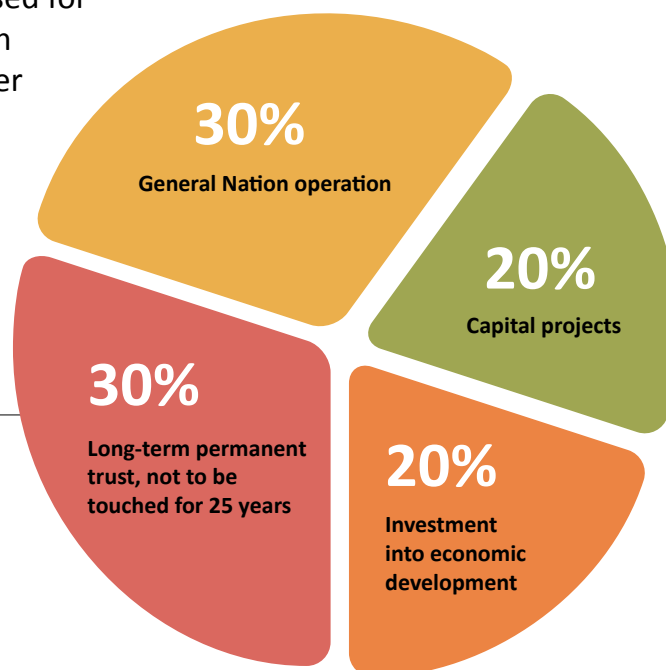
Completion date: December 31, 2022

The application for the housing project planned for the old "Blue Motel" site on Main Street is currently pending the Squamish Lillooet Regional District's (SLRD) approval. Once the zoning is approved, the Lílwat Nation will engage with BC Housing as a funding partner to create rental and supportive housing.

Restricted Fund Transfers

A restricted fund is a reserve account that contains money that can only be used for specific purposes. The Lílwat Nation sets aside Own Source Revenue over \$250,000 into four categories.

How Own Source Revenue is applied to Restricted Funds



Restricted Fund Transfers

TRANSFER TO RESTRICTED FUNDS

Long-Term Trust	\$653,256
General Operations	\$653,256
Capital Projects	\$435,504
Economic Development Projects	\$435,504



TRANSFER FROM RESTRICTED FUNDS

General Operations	\$653,256
CAPITAL PROJECTS	
Purchase of new grader	\$150,000
Xetólacw Community School's two new exterior buildings	\$650,000
Úl'us Community Complex improvements	\$243,000
Feasibility work for Elder's Housing and Gathering Place	\$36,549
T'szil Scholarship Fund	\$30,000

The background of the entire page is a close-up photograph of moss and pine needles. The top half shows a dense carpet of green moss. The bottom half features several bright green pine needles with reddish-brown bases, growing in a pattern. A white rectangular box with rounded corners is positioned in the upper left, containing contact information. A decorative grey and white zigzag border runs horizontally across the bottom of the page.

Questions? Concerns? Please let us know.

You can get in touch with any Lílwat Nation department by emailing info@lilwat.ca. Please reference your question or concern in the email's subject line so we can ensure it gets to the right person. You can also call the following departments by phone:

Úlílus Community Complex	604-894-6115
Lands and Resources	604-894-6115
Lílwat Business Group	604-894-6115
Lílwat Health & Healing	604-894-6656
Public Works	604-894-0131
Tsílil Learning Centre	604-894-2300
Xetólacw Community School	604-894-6131

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